



Lessons from Building Agriculture and Agri-Food Canada's Network of Agroecosystem Living Labs

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IF-ALL 2023
Montréal, Canada
4–6 October 2023

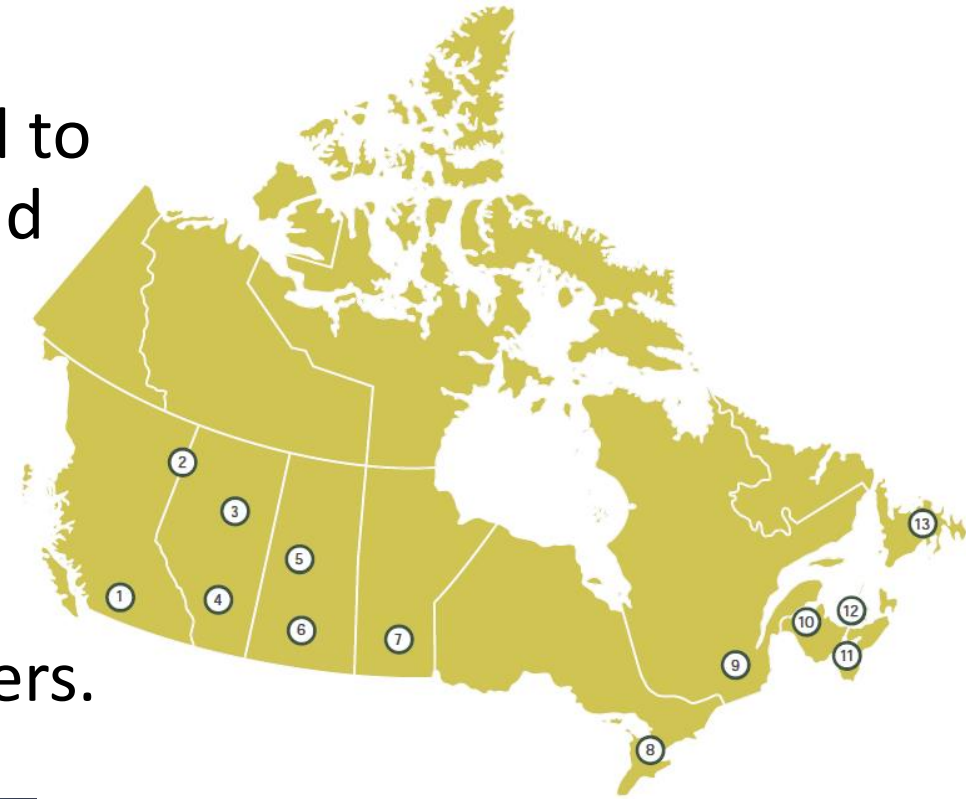




Living Labs at Agriculture and Agri-Food Canada

AAFC recognized that urgent action is needed to accelerate our response to climate change and other agri-environmental challenges.

Starting 2018, AAFC launched a **nationwide network** of living labs to help accelerate the development and adoption of sustainable practices and technologies by Canadian farmers.



Agriculture and
Agri-Food Canada



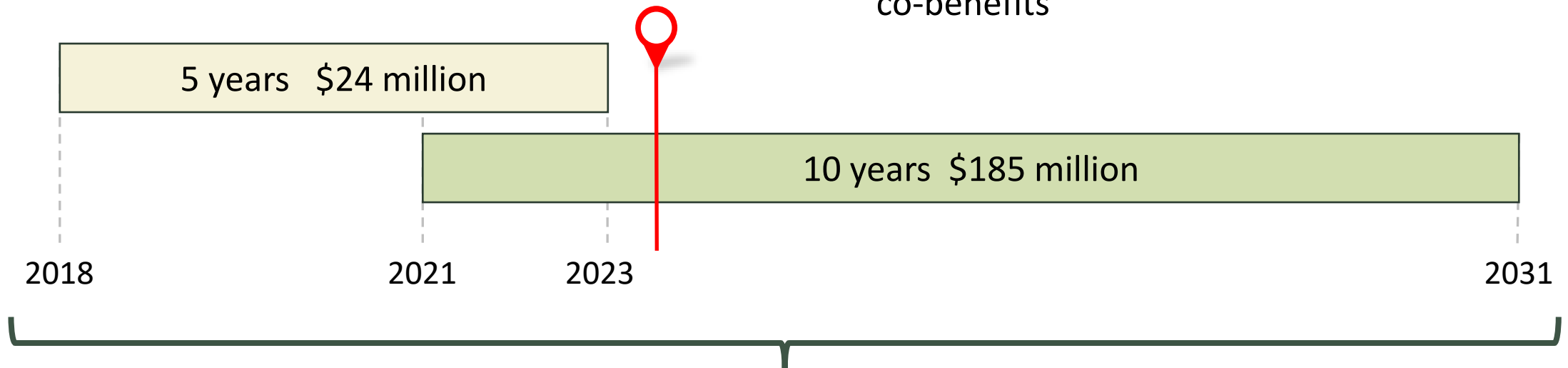
Two Programs: One Approach

Living Laboratories Initiative

- Living labs in 4 regions (PEI, MB, ON, QC)
- Focused on agro-environmental issues

Agricultural Climate Solutions – LLs

- Goal: at least 1 living lab in each province
- Focused on carbon sequestration, reducing GHG emissions, and providing other environmental co-benefits



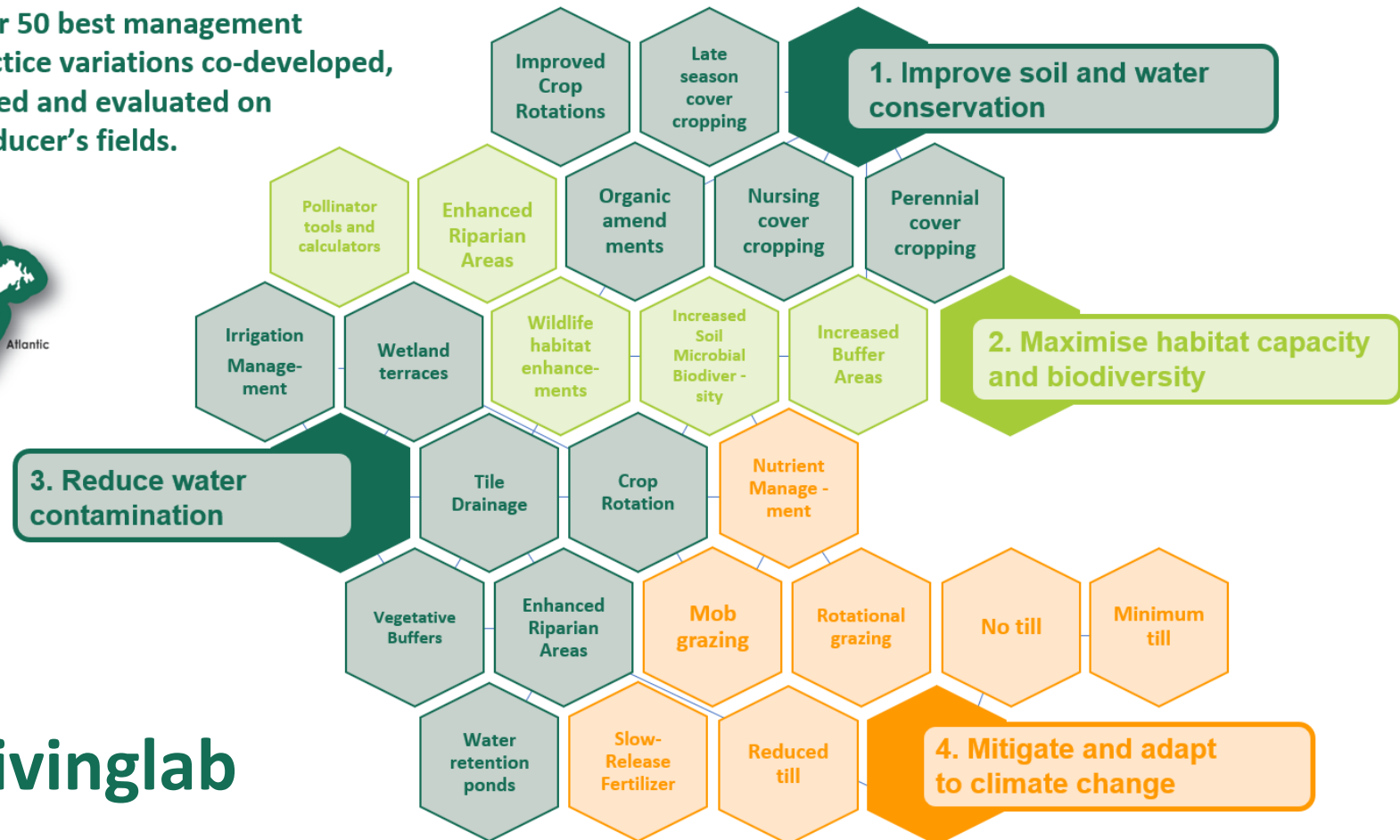
Both programs follow the same agroecosystem living lab approach



Living Laboratories Initiative (2018–2023)



Over 50 best management practice variations co-developed, tested and evaluated on producer's fields.



www.agr.gc.ca/livinglab



Agricultural Climate Solutions – Living Labs

- New 10-year program (2021–2031)
- Focused on carbon sequestration, reducing GHG emissions, and providing other environmental co-benefits
- Rapid scale-up from 4 to 13 living labs



agriculture.canada.ca/agricultural-climate-solutions



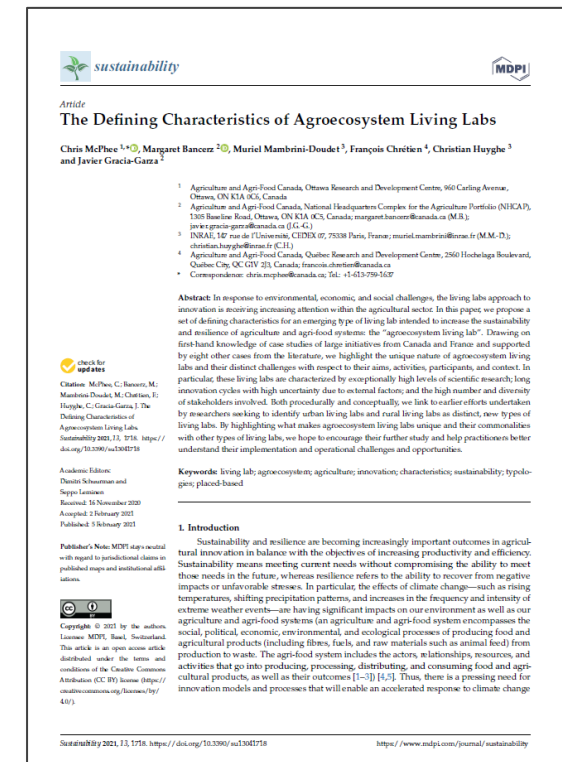
Scaling Up: The Numbers

	Initial Network (LLI)		Now (ACS)
Living Labs	4	→	13
Timelines	5 years (2018–2023)	→	10 years (2021–2031)
Participants	~250 people	→	>1000 people
Partners	50	→	150
Provinces	4 provinces	→	10 provinces
Research Centres	12	→	21
Funding	\$24 million	→	\$185 million
Innovations	~60	→	~200



Defining Characteristics of Agroecosystem LLs

Dimensions	Characteristics
Aims	<ul style="list-style-type: none"> • Aimed at sustainability and resilience of agriculture and agri-food systems • Innovation can be expressed through technology, beneficial management practices, or processes • Knowledge production and knowledge network creation
Activities	<ul style="list-style-type: none"> • Exceptionally high level of evaluation and data management • Long/seasonal/unpredictable innovation cycles • Scaling up and out to system-level outcomes
Participants	<ul style="list-style-type: none"> • Emphasis on public sector researcher participation • User roles may be diverse and can evolve • Often led by the public sector academic institutions • High diversity and number of partners, interests, and values requiring complex governance
Context	<ul style="list-style-type: none"> • The living lab is embedded within and examined at the scale of <i>agroecosystems</i>



Source: The Defining Characteristics of Agroecosystem Living Labs. McPhee, C.; Bancercz, M.; Mambrini-Doudet, M.; Chrétien, F.; Huyghe, C.; Gracia-Garza, J. 2021. *Sustainability*, 13, 1718.



Lesson 1: Learning to Sprint Slowly

Characteristics

- Year-long innovation cycles
- Seasonal activities
- Unpredictability
- Co-creation and knowledge exchange

Lesson: There is a tension between the *urgency* to develop effective solutions and the *patience* required for trusting collaborative relationships to develop for effective co-creation.

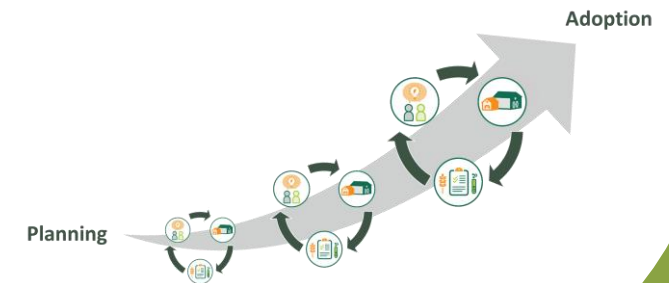
→ Innovation focus + Relationship building



Living Lab – Ontario



Living Lab – Eastern Prairies
+ USDA/LTAR





Lesson 2: Complexity and Diversity

Characteristics

High diversity and number of partners, interests, and values requiring complex governance

Lesson: Complexity and diversity are success factors for agroecosystem living labs, but they also make implementation very challenging.

- Coordination and integration of activities
- Transaction-intensive (e.g., meeting fatigue)
- Additional benefits (e.g., network resiliency)



Living Lab – Atlantic



Living Lab – Quebec



Lesson 3: The Role of Research(ers)

Characteristics

Emphasis on public sector researcher participation

Lessons: Involving producers throughout the user-centred innovation process and continually focusing on their needs ensures high relevance of the supporting research. But we should not underestimate the challenges for the researcher in a reactive, iterative, dynamic environment.

Living labs are not research projects; they are innovation projects supported by research.



Living Lab – Atlantic



Lesson 4: Evaluation & Data

Characteristics

Exceptionally high level of evaluation and data management

Lessons: Strong technological solutions are essential, but the legal, human, and organizational dimensions are also important (e.g., agreements for sharing, processes, reporting, capacity).

Evaluation should focus on improvement, not just reporting what happened.





Lesson 5: Scaling Up and Out

Local and Regional:

- Knowledge exchange within and beyond the living labs

National:

Network approach:

- 13 living labs
- 9 working groups
- >1000 participants



International:



...and more

AGRICULTURAL CLIMATE SOLUTIONS



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